

**REGISTER OF  
ENTERPRISE AGREEMENTS**

**ENTERPRISE AGREEMENT NO: EA01/137**

**TITLE:** Blue Circle Southern Cement Bag Drivers Enterprise Agreement  
2001

**I.R.C. NO:** 201/230

**DATE APPROVED/COMMENCEMENT:** 22 February 2001/ 1 January 2001

**TERM:** 36 months

**NEW AGREEMENT OR  
VARIATION:** New

**GAZETTAL REFERENCE:** 18 May 2001

**DATE TERMINATED:**

**NUMBER OF PAGES:** 11

**COVERAGE/DESCRIPTION OF**

**EMPLOYEES:** Applies to all bag drivers employed by Blue Circle Southern Cement Ltd located at Maldon NSW, Greystanes NSW and Kooragang Island NSW

**PARTIES:** Blue Circle Southern Cement Limited -&- Transport Workers' Union of Australia, New South Wales Branch





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## Bag Drivers Enterprise Agreement 2001

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### 1. Title of Agreement

This Agreement shall be known as the Blue Circle Southern Cement Bag Drivers Enterprise Agreement 2001.

### 2. Clause Index

1. Title of Agreement
2. Clause Index
3. Application
4. Parties Bound
5. Term of Agreement
6. Relationship to Parent Award
7. Measures to Achieve Gains in Productivity, Efficiency and Flexibility
8. KPI Review Committee
9. Rostered Days Off
10. Wages
11. Key Initiatives
12. Conflict Resolution Procedure
13. Signatories to the Agreement

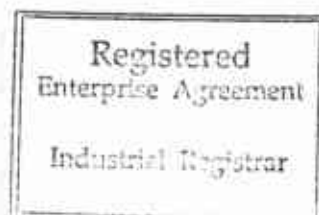
### 3. Application

This Agreement shall apply to all bag drivers employed by Blue Circle Southern Cement Ltd (hereinafter referred to as "BCSC") at:

Wilton Park Road  
Maldon NSW 2571

Greystanes Road  
Greystanes NSW 2145

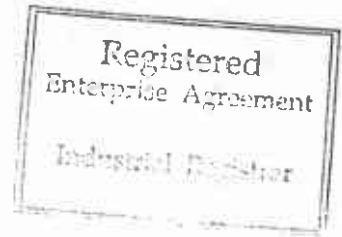
Cormorant Road  
Kooragang Island NSW 2304



#### 4. Parties Bound

The parties to this agreement are:

- i. BCSC;
- ii. Transport Workers' Union of Australia (NSW Branch); and
- iii. Employees of BCSC employed as bag drivers at the locations referred to in Clause 3 above.



#### 5. Term of Agreement

This Agreement shall take effect from the beginning of the first pay period to commence on the 1<sup>st</sup> January 2001 with the approval by the Industrial Relations Commission of NSW and shall remain in force for a period of 3 years.

#### 6. Relationship to Parent Award

This Agreement shall be read and interpreted in conjunction with the Transport Industry Mixed Enterprises (State) Award provided that where there is any inconsistency between this Agreement and the award, this Agreement shall take precedence to the extent of the inconsistency.

#### 7. Measures to Achieve Gains in Productivity, Efficiency and Flexibility

(I)

KPI	Benchmark	Target
Absenteeism	24 days per annum	12 days per annum 50% reduction

Drivers are to minimise absenteeism. The purpose of this KPI is to measure attendance at the workplace.

(II)

KPI	Benchmark	Target
Damage	260 per month	200 per month 23% reduction

The purpose of this KPI is to measure the damage to bagged products at BCSC Depots covered by this Agreement. Drivers are to minimise the damage to bagged BCSC products transhipped to the BCSC Alexandria Depot.

(III)

KPI	Benchmark	Target
Inventory Accuracy	560 bags	448 bags per month 20% reduction

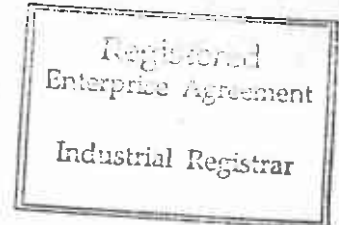
The purpose of this KPI is to improve inventory accuracy at the BCSC Alexandria Depot covered by this Agreement. Stock adjustments of bagged products will be measured against the Benchmark and improvements recorded.

(iv)

KPI	Benchmark	Target
Tonnes Carried	18,000 tonnes per month	20,000 tonnes per month 10% improvement

The Bag Fleet is to increase inventory throughput. To achieve this requirement, additional tonnes will be transported. Tonnes carried will be verified against the monthly Transport Profit and Loss Report. The purpose of this KPI is to measure the throughput of tonnes by BCSC vehicles. It is acknowledged that the achievement of the target for this KPI may be subject to certain variables. Those variables include, but are not limited to:

- weather;
- production failures, eg. kiln shut down, packaging equipment failure;
- equipment failure – not driver related



(v) **Quality of Paperwork**

The purpose of this KPI is to ensure that driver's documentation is compiled and maintained to a consistent standard. All drivers are to maintain the documentation in accordance with RTA and company requirements. The following paperwork is to be submitted to the Transport Supervisor at Maldon in accordance with the following schedule:

- **Drivers' Log Sheet** - Submitted for each workday performed Log Sheets are to be completed thoroughly on each side, and signed by the driver certifying the information contained therein is correct and the vehicle check has been completed.
- **Drivers' Time Sheet** - Submitted each Saturday, no later than 1200 hours. The information submitted by drivers is to be accurate and include allocated start/finish time, the shift (day or night shift) and vehicle type (single or B Double).
- **Vehicle Monitoring Devices**
  - **BCSC B Doubles** - All BCSC B Doubles are fitted with a Fleetcom computer monitoring system. Drivers of these vehicles are to 'down load' the information once per week at the end of Night Shift each Tuesday.
  - **Other Vehicles** - Vehicles other than B Double are fitted with tachographs. These are to be submitted daily at the end of each shift. Drivers are responsible for installing new cards on a daily basis.
  - **Authorised Log Books** - Where drivers are required by Legislation to use Authorised Log Books, the duplicate page is to be submitted each Saturday, no later than 1200 hours.

8. **KPI Review Committee**

To ensure that drivers have input into the implementation and execution of KPI's a committee will be established. The committee will meet monthly to review matters relating to KPI's, where appropriate. The committee will be chaired by the Distribution Manager.

## 9. Rostered Days Off

The RDO system will continue to apply in the following manner: -

1. Employees shall work in order to accrue 1 RDO per month, 13 RDO's per year.
2. The RDO once accrued, should be taken in that month.
3. However, RDO's may be accumulated to be taken as a block of 5 RDO's.
4. There shall be no accumulation of RDO's beyond five days and all RDO's must be taken within each 12 month period. Anniversary dates 1<sup>st</sup> January 2002, 2003, 2004.
5. Where an industry RDO is scheduled, the allocation staff at Maldon are to review operations in order to task transport from Maldon works. Where this is not possible the RDO is to be taken by the driver.

## 10. Wages

A base increase of 2% will be applied, effective the 1<sup>st</sup> January 2001, in respect of the previous twelve months, on approval of the EBA by the Commission.

A base increase of 2% will apply at the expiration of each twelve month period of this agreement (1<sup>st</sup> January 2002, 2003, 2004).

A further 1% will be payable on these dates if KPI's are achieved, as outlined in clause 7.

## 11. Productivity

It has been agreed to assist productivity and safety in the work place to provide a \$200 bonus at the expiration of each 12 month period providing there have been no LTI's for all employees during the relevant 12 months.

## 12. Key Initiatives

### A. Personnel/ Performances Policies

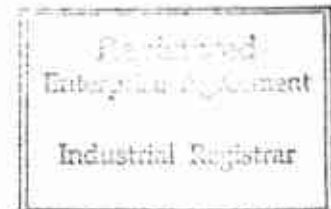
The following policies shall be observed:

- (i) Counselling and Disciplinary Procedure (See Appendix 1)
- (ii) Driving, Accident and Accountability Policy (See Appendix 2)
- (iii) Policies on Medical Examination – Heavy Vehicle (See Appendix 3)
- (iv) Policy on Employee Evaluation (See Appendix 4)

### B. Work Practices

The BCSC bag drivers agree to perform the following work practices/ procedures:

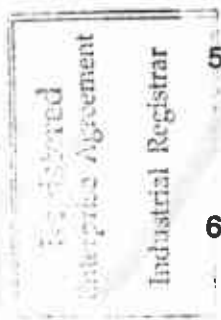
1. All new drivers to attain B Double and forklift licences.



2. All Drivers to be able to load and unload at any BCSC Depot, provided all safety procedures are in place.
3. All drivers to be able to drive both B Double and single trailers. Payment to be based for any particular shift.

### **13. Conflict Resolution Procedure**

1. We are jointly committed to this procedure and shall promote the resolution of disputes/grievances by measures based on consultation, co-operation and discussion and avoid interruption to the performance of work and the consequential loss of production and earnings.
2. Procedures relating to grievances of individual employees and disputes between the company and its employees.
  - a) The employee is required to notify the local manager as to the substance of the grievance, request a meeting with the manager for discussion and avoid interruption to the performance of work and the consequential loss of production and earnings.
  - b) A grievance or a question, dispute or difficulty must initially be dealt with as close to its source as possible, with graduated steps for further discussion and resolution at higher levels of authority. Those steps are:
    - i. Employee to Bagged Cement Transport Supervisor
    - ii. Employee/employees representative to Distribution Manager
    - iii. Consultative committee
    - iv. If not resolved the appropriate Industrial Organisation of Employees and General Manager will be involved.
  - c) Reasonable time limits must be allowed for discussion at each step.
  - d) At the conclusion of the discussion, the Company must provide a response to the employee grievance, if the matter has not been resolved, including reasons for not implementing any proposed remedy.
3. There shall be a commitment by the parties to achieve to this procedure. This should be facilitated by the earliest possible advice by one party to the other of any issue or problem which may give rise to a grievance or dispute.
4. Sensible time limited shall be allowed for the completion of the various stages of the discussions. At least seven days should be allowed for all stages of the discussions to be finalised.
5. Emphasis shall be placed on negotiated settlement. However, if the negotiation process is exhausted without the dispute being resolved, the parties shall jointly or individually refer the matter to the industrial Relations Commission of New South Wales for assistance in resolving the dispute.
6. In order to allow for the peaceful resolution of grievances and disputes the parties shall be committed to avoid industrial action including stoppages of work, lockouts or any



other bans or limitations on the performance of work while the above procedure is being followed.

7. BLUE CIRCLE SOUTHERN CEMENT shall ensure that all practices applied during the operation of the procedure are in accordance with their obligations under the Occupations Health and Safety Act 1983 (NSW) and consistent with the established customer and practice at the workplace.

#### 14. Signatories to the Agreement

*Nicholas T.S. Hyatt*

Signed for & on behalf of  
Blue Circle Southern Cement Ltd

*02/01/01*

Date

*[Signature]*

Transport Workers' Union of Australia  
(NSW Branch)

*03/01/2001*

Date



**Counselling and Disciplinary Procedure**

This Procedure shall not apply where actions and/or behaviour of an employee are such as to constitute grounds for summary dismissal.

In any reasonable case where the actions and/or behaviour of an employee are unacceptable to the employer the employee shall be counselled. This will be "on the run" and is part of the day to day working relationship. The employee will be advised that this is the informal stage of counselling.

Should the counselling "on the run" be unsuccessful, the employee shall be formally counselled in the presence of the Union delegate or any other authorised representative. The employer shall clearly identify the unacceptable actions and/or behaviour and advise in writing on corrective measures and a review date.

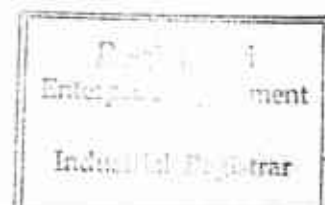
Where the formal counselling has failed to correct the unacceptable actions and/or behaviour a further review will occur and will incorporate a final written warning to the employee identifying the unacceptable actions and/or behaviour, the corrective measures and a review date.

Where the formal counselling has failed to correct the unacceptable actions and/or behaviour a further review will occur and will incorporate a final written warning to the employee identifying the unacceptable actions and/or behaviour, the corrective measures required, review date and advising of subsequent steps which may be taken.

If no change occurs by the review date and after reviewing of all facts the employer may exercise the options available and downgrade the employee or provide alternative non driving duties or direct the employee on disciplinary leave or give notice or termination.

Where warnings have been made under the procedure prescribed herein and a subsequent review shows that the appropriate corrective measures have been taken by the employee, then the warning shall be withdrawn from the employee's file after the expiration of a 12 month period.

Consideration of previous driving records/history should be taken into account prior to recommending disciplinary action.





## Driving Accident and Accountability Policy

ALL accidents must be reported in writing no matter how minor to the employee's Supervisor/Manager. Supervisor/Manager must complete an accident notification form within the nominated period.

### Accident Definitions

1. A MINOR ACCIDENT is where no one is injured and as a general rule where the vehicle is available to carry out its normal duty at the next shift.

A minor accident is to be investigated within 48 hours by the Transport Supervisor and/or Manager, and assessed as to the "at fault" party. A record must be kept in the driver's file at the depot and copy sent to the D.A.T. Department at Greystanes.

2. A MAJOR ACCIDENT is all other accidents not covered by a minor definition. If third party damage occurs, requiring the relevant authority (police etc) to be involved, it is to be considered to be a major accident.

### Accident Investigation and Accountability Procedures

#### 1. MINOR ACCIDENTS

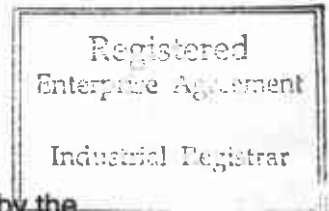
The driver may continue with normal duties until the investigation/interview by the Manager/Supervisor depending upon the following:

- i. If any driver has two(2) minor "at fault" accidents in any 12 month period the driver must undergo a full D.A.T. test before being allowed back on the road, and where appropriate the matter may be dealt with in accordance with the Counselling and Disciplinary Procedure.

**Note:** Should the driver be a casual or under probation than any "at fault" accident within the first 6 months may result in dismissal.

#### 2. MAJOR ACCIDENTS

- i. must be investigated at the scene of the accident where possible, by a Driver Assessor Trainer, Transport Supervisor/Manager, and the Driver and/or delegate.
- ii. the accident must then be fully investigated within 24 hours by an Accident Investigation Committee consisting of at least a Driver Assessor Trainer, the Transport Manager, (a selected Senior Driver) and a delegate. The driver involved in the accident has a right to be fully heard by the Investigation Committee.



**Policy on Medical Examinations – Heavy Vehicles**

This policy applies to Boral employees who drive rigid, articulated B-Doubles and dangerous goods vehicles which are licensed for use on public roads.

**1. Medical Examination Procedure**

Medical examination should be carried out by a medical practitioner who has an understanding of the physical and psychological demands of driving heavy goods vehicles.

Where possible medical examinations should be conducted as early in the day as practicable.

Medical examinations should include:

- a) medical history
- b) physical measurements, i.e. height, weight, pulse, blood pressure, vision distance/near/colour/fields, central nervous system, heart and lungs, spirometry, musculo-skeletal
- c) biological measurements, i.e. urinalysis, blood tests if indicated
- d) ECG if over 40 (or if indicated by history and physical examination)
- e) stress test (any age) if three (3) or more coronary risk factors are identified.



**2. Frequency of Examination**

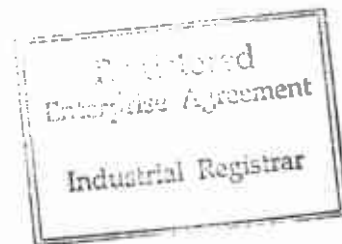
- a) pre-employment medical evaluation for all drivers
- b) drivers of rigid, articulated and B-Doubles vehicles annually (examinations may be performed more frequently if medically indicated).
  - The driver should be advised that the review is required to assess their progress and revision of their driving status. The aim being to return them to their usual driving occupation on achieving a satisfactory level of fitness. In the event that the driver indicates concern regarding this process, and his concern has not been resolved by the examining Doctor, Boral's OH&S Service should be contacted so that additional support and advice can be provided.
  - Medical reports are to be kept confidential and employees are entitled to obtain a copy of the health evaluation report received by the employer.

## **Appendix 3**

### **3. Costing for Examinations**

The medical examination, which may include biological measurements such as urinalysis and blood tests will be paid for by Blue Circle Southern Cement.

Blue Circle Southern Cement will also pay for an E.C.G. if indicated and a stress test if required. Any further investigations or treatment for non work related conditions are the responsibility of the employee and should be claimed through Medicare or the person's private health fund.



**Policy on Employee Evaluations**

The Joint Development Agreement states that "once trained and accredited", our drivers accept responsibility for proper performance of the job.

In order for drivers to accept such responsibility, they shall receive a copy of a detailed duty statement, and the Professional Driver's Manual and all other relevant procedures. These documents will be used as a benchmark or reference documents in order to discuss the evaluation of employees.

Every driver shall have at least once a year, a meeting with his Manager/Supervisor. This meeting is an opportunity for both parties to discuss the evaluation of employees.

Every driver shall have at least once a year, a meeting with his Manager/Supervisor. This meeting is an opportunity for both parties to discuss the following:

1. Training needs.
2. Safety issues.
3. Work expectations.
4. Work related problems.
5. Any other relevant matters that the parties wish to discuss.

The employee shall be given advance notification of such a meeting. This meeting is an avenue for both parties to be honest and frank with each other and to "get off their chest" any concerns they have about matters affecting their work, and as such it is best handled on a "one to one basis". However if the employee so desires he/she may be accompanied by a colleague or job delegate.

This meeting is not for the purpose of implementing counselling or disciplinary measures, those matters are to be dealt with in accordance with the Counselling and Disciplinary Procedure.

